## Vinda International Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

# 2019 Interim Results Investor Presentation 

## Chairman's Highlights

## Double-digit organic growth ${ }^{1}$ despite challenging environment

$\square$ Double-digit organic growth in revenue
$\square$ Double-digit organic growth in e-commerce \& B2B
$\square$ Strong performance of premium portfolio and personal care in mainland China

## Improving gross profit margin

- Mix enhancement, high-margin products focus and favorable wood pulp cost
- GPM improvement: $19 \mathrm{H} 1>18 \mathrm{H} 2$
19Q2 > 19Q1


## Year of Excellence, Year of Personal Care

- Focus on high-margin Tissue SKUs across all brands e.g Vinda, Tempo, Tork
- Strong innovation performance in Tissue products
- Relaunch of Libresse and TENA pants in mainland China



## Double-digit Revenue Growth



Growth at constant exchange rate

${ }^{1}$ YoY growth at reported rate: 7.6\%


1H2018
1H2019

- Strong growth in all regions particular in mainland China:
- $15 \%$ growth in CNY term in 1 H 2019

Revenue Mix (\%)

18\%
$19 \%$


- Personal Care


## Gross Margin: QoQ Improvement



## Savings in SG\&A

SG\&A as a \% of Sales



- Administrative expenses ratio
$\square$ Selling \& marketing expenses ratio
- Prioritised to invest in higher-margin products
- Smart marketing spent
- Continuous cost-saving mechanism across the board



## Solid Operating Profit \& EBITDA



Operating Margin (\%)


EBITDA (HK\$M)


EBITDA Margin (\%)


## Segment Performance



## Personal care


3.1ppts


1H2018 1H2019

Segment results margin* (\%)


## Continuous Growth in E-commerce \& B2B



- Double-digit constant exchange rate of E-commerce \& B2B
- China E-commerce represented more than $30 \%$ of mainland China sales
- Traditional channels (i.e. Distributors)
- B2B (i.e. Corporate clients)
- Key accounts (i.e. Hypermarkets, Supermarkets)
- E-Commerce


## Net Profit \& Dividend



Net Profit Margin (\%)


## Basic Earning Per Share

 (HK\$ cents per share)

Proposed Interim Dividend (HK\$ cents per share)


## Lower Effective Tax Rate

Effective Tax Rate (\%)


Lower effective tax rate:

- More subsidiaries are qualified for the High and New Technology Enterprises
- Super-deduction for qualified R\&D from four subsidiaries


## Key Indicators

| (HK\$M) | As at $\mathbf{3 0}$ Jun 2019 | As at 31 Dec 2018 |
| :--- | ---: | ---: |
| Debtors turnover days ${ }^{1}$ | 42 | 43 |
| Creditors turnover days $^{2}$ | 84 | 87 |
| Finished goods turnover days ${ }^{3}$ | 46 | 49 |
| Working capital to sales ratio ${ }^{4}$ | $2.9 \%$ | $4.6 \%$ |
| HK\$M) | As at 30 Jun 2019 | As at 31 Dec 2018 |
| Cash and cash equivalents | 487 | 574 |
| Total borrowings \& lease liabilities | 4,960 | 5,245 |
| Net debt | 4,473 | 4,671 |
| Net gearing ratio5 | $49.9 \%$ | $53.5 \%$ |
| Net debt/EBITDA | 2.2 | 2.4 |

[^0]
## Uncertainties in 2019



## Opportunities



## Production Capacity Plan



## Tissue annual designed capacity

 1.22 M tons(end of Jun 2019)



### 1.25 M tons

(end of 2019)

- $+30,000$ tons in 19Q2 in Hubei
-     - 30,000 tons (discontinued operation of an old and high-energy consuming machinery) in 19Q2 in Xinhui
- +30,000 tons in 19Q4 in Hubei


## Personal care facility

- Expanded local production for feminine and incontinence products


## 2H2019 Focus: Growth \& Profit \& Efficiency

## Growth \& Profit \& Efficiency

- Continue growth momentum \& improve profit margins
- Smart spent \& cost saving across all functions, projects and business units
- Improve production and operational efficiency
- Improve working capital management \& cash generating ability



## Leading Market Positions



Note:

1. Kantar, value share YTD 14 June 2019
2. Nielsen, value share MAT Nov 2018
3. Nielsen, volume share YTD May 2019
4. Internal estimates, value share 2018
5. Kantar Worldpanel, value share YTD 19 May 2019

## Financial Highlights Summary

| (HK\$M) | $\mathbf{1 H 2 0 1 9}$ | $\mathbf{1 H 2 0 1 8}$ | YOY |
| :--- | ---: | ---: | ---: |
| Revenue | $\mathbf{7 , 8 9 1}$ | 7,334 | $+7.6 \%$ |
| Growth at constant exchange rate | $\mathbf{+ 1 3 . 0 \%}$ | $+8.1 \%$ |  |
| Gross profit | $\mathbf{2 , 2 1 7}$ | 2,178 | $+1.8 \%$ |
| Gross margin | $28.1 \%$ | $29.7 \%$ | $-1.6 p p t s$ |
| Operating profit | $\mathbf{6 3 0}$ | 643 | $-2.1 \%$ |
| Operating margin | $8.0 \%$ | $8.8 \%$ | $-0.8 p p t$ |
| EBITDA | $\mathbf{1 , 1 7 9}$ | 1,117 | $+5.6 \%$ |
| EBITDA margin | $14.9 \%$ | $15.2 \%$ | $-0.3 p p t$ |
| Net profit | $\mathbf{4 4 0}$ | 417 | $+5.4 \%$ |
| Net margin | $5.6 \%$ | $5.7 \%$ | $-0.1 p p t$ |
| Basic EPS (HK cents) | $\mathbf{3 6 . 8}$ | 34.9 | $+5.4 \%$ |
| Proposed interim dividend per | $\mathbf{7 . 0}$ | 6.0 |  |
| share (HK cents) |  |  |  |
|  |  |  |  |


| 2 H 2018 | HOH |
| ---: | ---: |
| $\mathbf{7 , 5 4 4}$ | $+4.6 \%$ |
| $\mathbf{+ 7 . 4 \%}$ |  |
| $\mathbf{2 , 0 0 9}$ | $+10.4 \%$ |
| $26.6 \%$ | $+1.5 p p t s$ |
| $\mathbf{3 7 6}$ | $+67.6 \%$ |
| $5.0 \%$ | +3.0 ppt |
| $\mathbf{8 4 5}$ | $+39.5 \%$ |
| $\mathbf{1 1 . 2 \%}$ | $+3.7 p p t$ |
| $\mathbf{2 3 2}$ | $+89.7 \%$ |
| $3.1 \%$ | $+2.5 p p t$ |
|  |  |
|  |  |
|  |  |

## Quarterly Financial Highlights



Gross Profit Margin(\%)

| $28.5 \%$ | 31.0\% | 27.1\% | 26.3\% | 26.3\% | $\xrightarrow{30.0 \%}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |

EBITDA Margin (\%)

| 15.1\% | 15.4\% | 10.3\% | 11.9\% | 15.0\% | $14.8 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2018Q1 | 2018Q2 | 2018Q3 | 2018Q4 | 2019Q1 | 2019Q2 |

Operating Margin (if excluding the FX effect from operating items)(\%)



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[^0]:    ${ }^{1}$ Multiplying 12-month average account receivables by 360 days and dividing the result by the revenue for the last 12 months
    ${ }^{2}$ Multiplying 12-month average account payables by 360 days, and dividing the result by the cost of sales for the last 12 months
    ${ }^{3}$ Multiplying 12-month average finished goods by 360 days, and dividing the result by the cost of sales for the last 12 months
    ${ }^{4}$ Total working capital (excl. cash \& cash equivalents)/ total revenue
    ${ }^{5}$ Net debt/ total shareholders' equity

