

Vinda

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 3331)

2022 Annual Results

Healthy Lifestyle Starts with Vinda

Our Vision

To become Asia's first choice for hygiene products and services





CEO's Highlights



- Solid revenue growth
- Multiple pricing initiative executed
- Strengthened leading market positions
- ☐ Continuous growth in E-commerce & personal care
- Focus on product innovation, mix improvement and premium categories
- New SEA regional hub officially in operation



Final Dividend Per Share

HK\$ 20.0+10.0 cents²

2021: HK\$ 40.0 cents















YoY growth at constant exchange rates

Financial Highlights

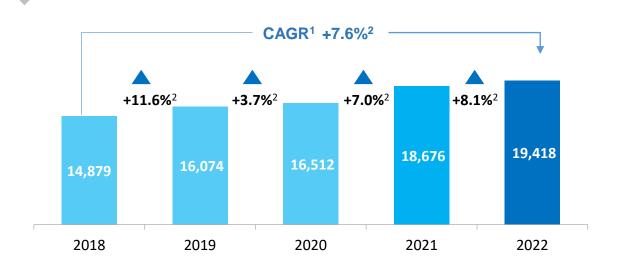


Group Revenue

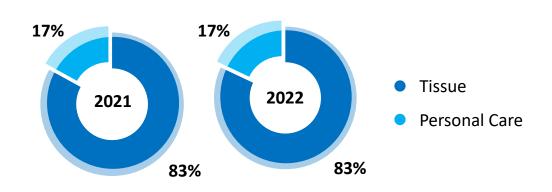


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Segment Mix



Tissue Personal Care















Feminine

Baby

Libresse American







2019 vs 2018: +8.0%; 2020 vs 2019: +2.7%; 2021 vs 2020: +13.1%

2022 vs 2021: +4.0%; 2022 vs 2018: +6.9% CAGR

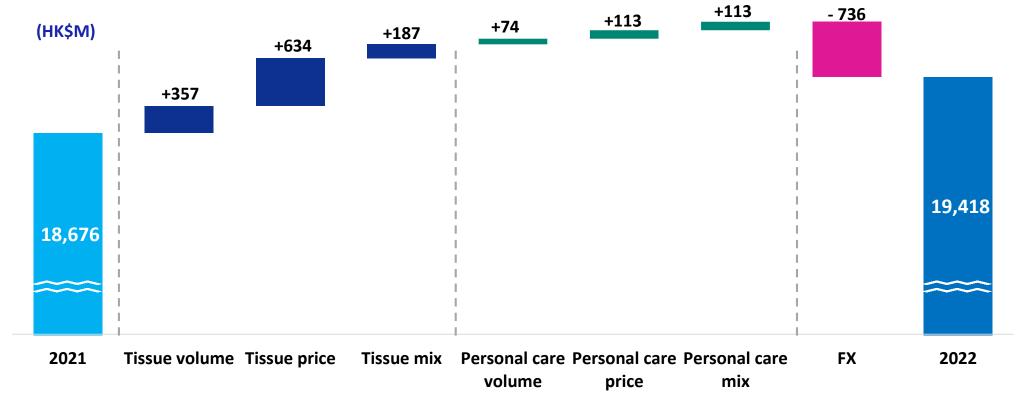
¹ Compound annual growth rate

² Growth at constant exchange rates Growth rate in HKD:



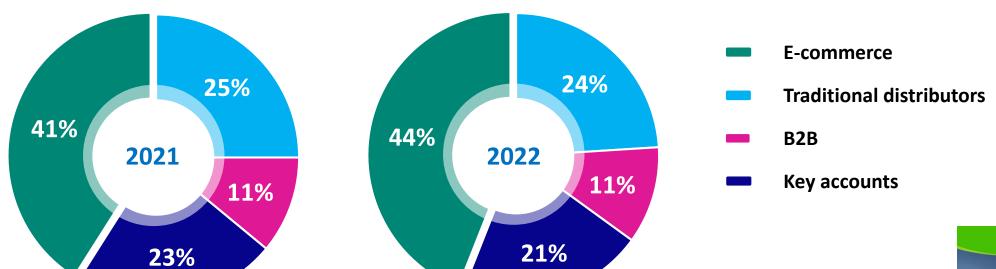


- Strong organic growth in Tissue and Personal Care
- Higher prices and volumes
- Continuous mix improvement
- Negatively impacted by FX



Group Revenue by Channels





- 16.7% organic growth in E-commerce in 2022
- Outstanding E-commerce performance in mainland China & North Asia
 Vinda brand being double 11 top sales tissue brand for ten consecutive year¹





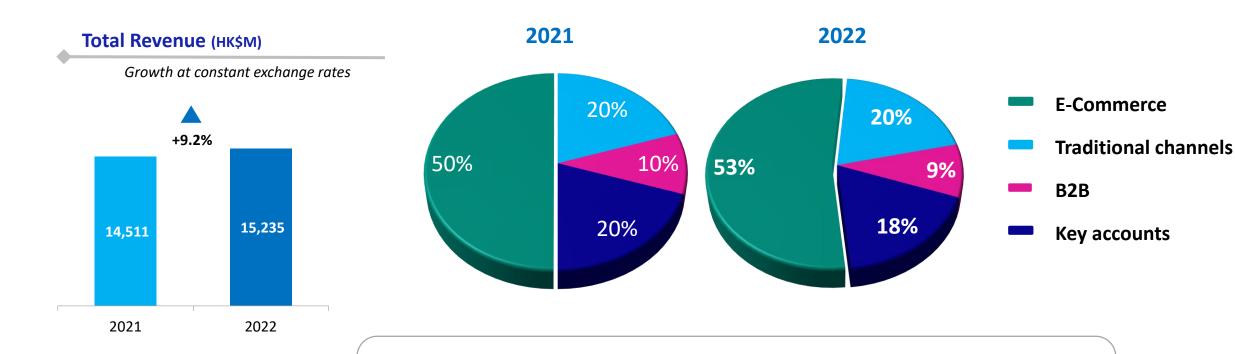




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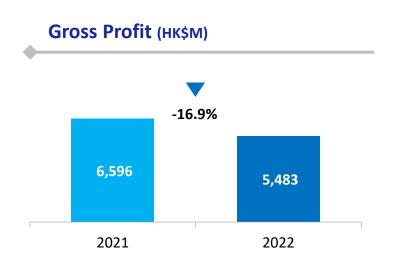


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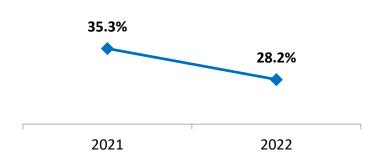
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Gross Profit Margin

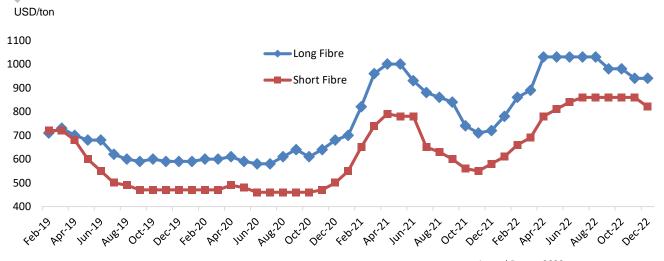




Gross Profit Margin (%)



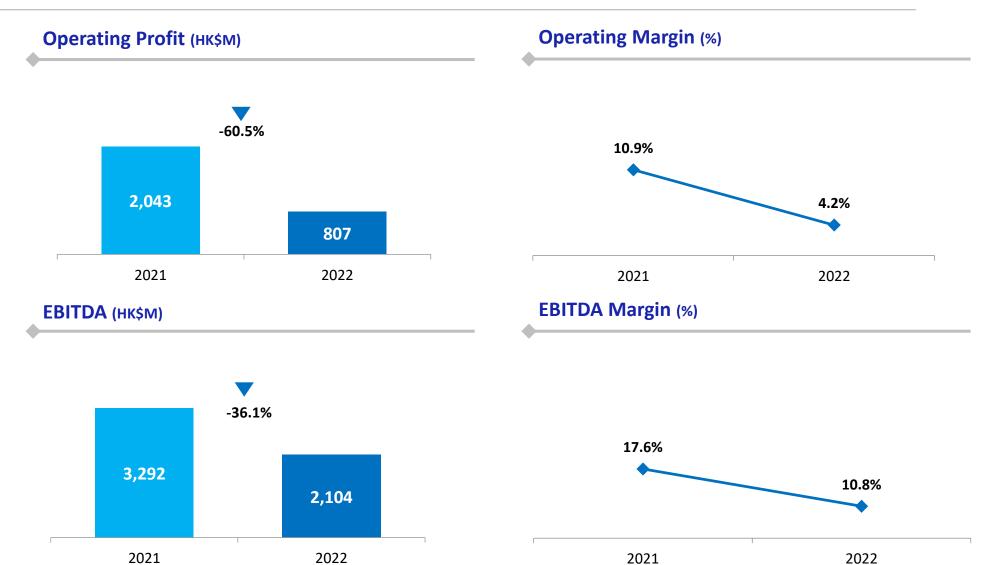
Pulp Price Movement



- Unprecedented level of cost inflation
- Improved prices and better mix
- Improved operational efficiency

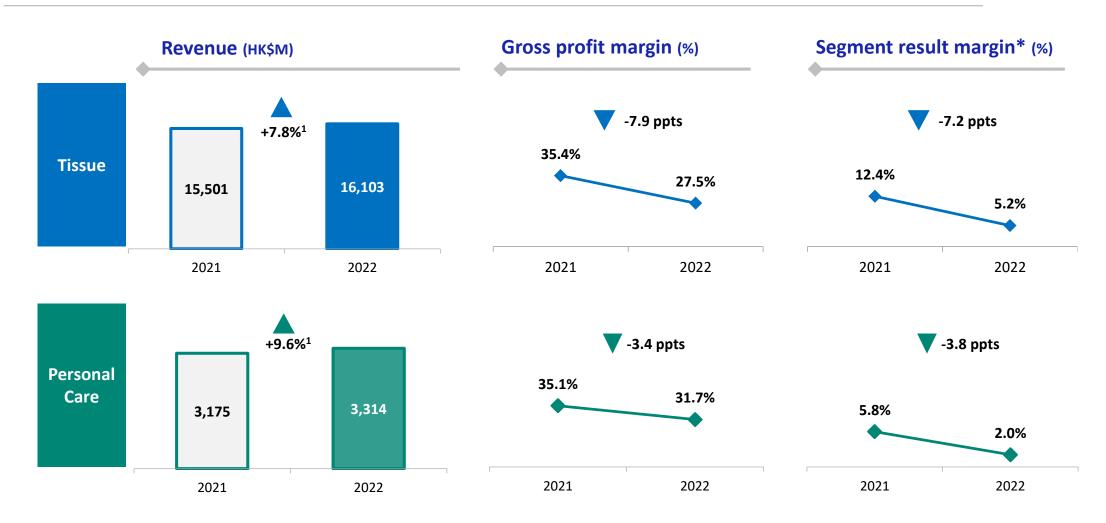












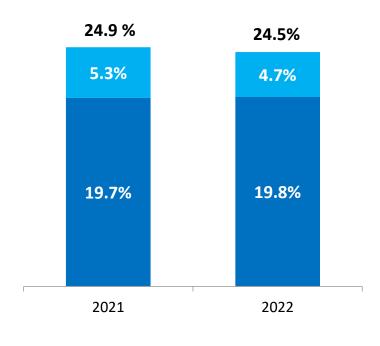
^{*}Segment profit before amortisation of trademarks, licenses & contractual customer relationship

¹ YoY growth at constant exchange rates

SG&A



SG&A as a % of Revenue



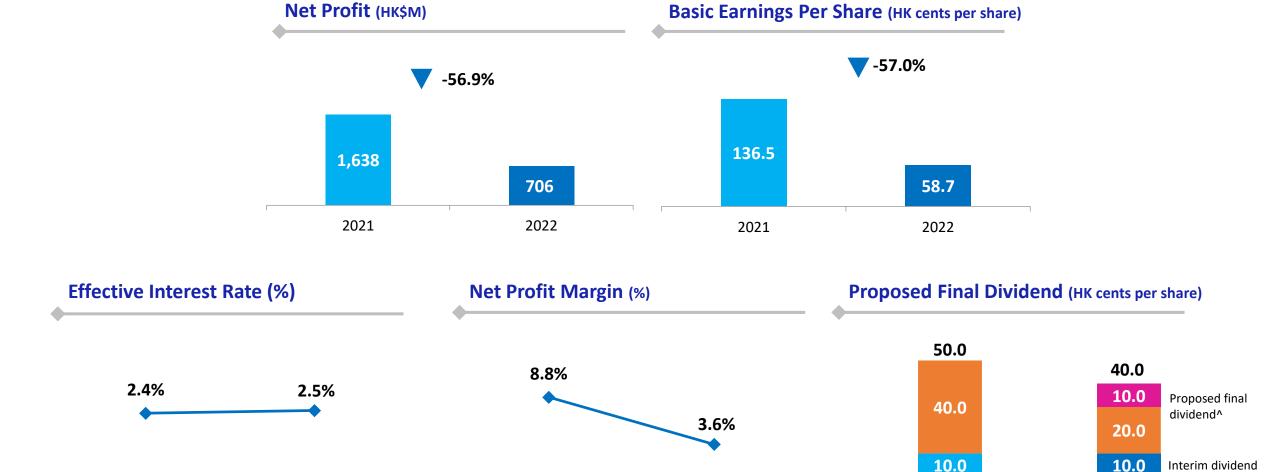
- Administrative expenses ratio
- Selling & marketing expenses ratio

- Efficiency improvement programs implemented
- Continued investment for premium categories and feminine care China
- Committed to invest in branding, innovation and channel developments









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[^] HK\$ 10.0 cents is the special portion of the dividend for 15th year listing anniversary



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Key Indicators

	As at 31 Dec 2021	As at 31 Dec 2022
Debtors turnover days ¹	44	40
Creditors turnover days ²	82	71
Finished goods turnover days ³	55	50
Working capital to sales ratio ⁴	9.6%	6.6%
(HK\$M)	As at 31 Dec 2021	As at 31 Dec 2022
Cash and cash equivalents	1,025	607
Total borrowings & lease liabilities	5,001	4,043
Net debt	3,976	3,436
Net gearing ratio ⁵	30.5%	28.6%
Net debt/EBITDA ratio	1.2	1.6
(HK\$M)	FY 2021	FY 2022
CAPEX	1,759	1,102

¹ Multiplying 12-month average account receivables by 360 days and dividing the result by the revenue for the last 12 months

² Multiplying 12-month average account payables by 360 days, and dividing the result by the cost of sales for the last 12 months

³ Multiplying 12-month average finished goods by 360 days, and dividing the result by the cost of sales for the last 12 months

⁴ Total working capital (excl. cash & cash equivalents)/ rolling 12 months revenue

Environmental, Social & Governance



Five-year Targets from 2021 to 2025

Progress of 2021 & 2022

Energy consumption

-500 thousand tons of standard coal¹

-237 thousand tons of standard coal 47.4%

Carbon emissions

-1 million tons²

-0.58 million tons 57.8%

Water consumption³

-100 million m³

-46 million m³ 46.1 %

- Compared with the advanced value of China's national standard "GB31825-2015: Energy Consumption Per Unit of Pulp and Paper Products".
- 2. Compared with the benchmark 1.301 tons of CO /ton of paper, released by the Department of Ecology and Environment of Guangdong Province "2019 Implementation Plan for the Allocation of Carbon Emission Allowance in Guangdong Province".
- 3. With reference to GB/T18916.5 "Norm of Water Intake Part 5: Pulp, Paper and Paper Board Production", which stated that a maximum of 30 tons of water can be consumed per ton of products.

2022 Performance and Recognition





Pioneering Organisation in ESG Disclosure Enhancemen FSG 披露優化先鋒機構



Hang Seng Corporate Sustainability Index Series Member 2022-2023





Bloomberg Businessweek/ Chinese Edition

Successful innovations



Tissue

- **Strengthened leading position in mainland China**
- Solid growth and market share gain in Malaysia
- Launch of new premium series
- Committed investments in branding, innovation and commercial capabilities for future growth





Personal Care

- Omni-channel sales of Inco were strongly supported by digital campaigns and activations
- **Strong organic growth in Feminine Care**
- New innovations for mix improvement and accelerate growth





























































Near Term

- Drive profitable growth
- Grow premium portfolio
- Market share gain
- Seize B2B business opportunity on the back of China's re-opening
- Margin improvement



Mid Term

- Innovate our leading brands
- Embracing changes:
 Channel shift, digitalization, changing demography
- Optimizing resources and capital allocation



ESG

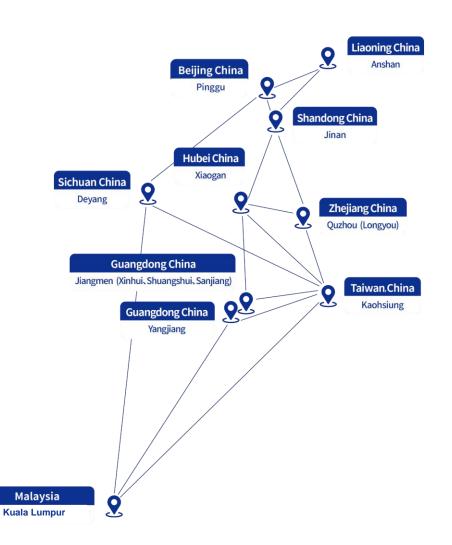
- Sustainability
 Certified sourcing, energy conservation and carbon reduction
- Excellent Corporate Governance
 Strong internal control, high level of transparency and sound compliance
- Develop our People
 Health and safety, equal employment and promotion opportunities, comprehensive training and development program

Appendix



Production Capacity Plan





Tissue annual designed production capacity

1.39 M tons

(2023)

- Including the ongoing planned expansion of tissue production capacity across manufacturing sites in South and East China to fulfil the growing market demand
- Zhejiang carried out operation in H2 2022 and will further increase tissue making capacity in 2023

Personal care facility

- The new Southeast Asia regional headquarters, state-of-the-art production facilities, first-class warehouse and distribution centre and modern innovation centre in Malaysia is well operating as planned.
- China personal care facilities locate in East China and Central China and Chinese Taiwan

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Largely increase efficiency

2022.12.16 Phase I grand opening

30 acres (≈17 football fields)

1,200+ employees

Significantly reduce carbon footprint

SEA Regional Headquarters



Innovation Centre



Production Workshop



Automated Warehouse

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Leading Market Positions



Mainland China



No.1 Tissue¹







Malaysia



No.1 Incontinence⁴







No.1 Baby Care⁵





No.1 Feminine⁵



Hong Kong SAR



No.1 Tissue²







Taiwan, China



No.2 Incontinence³





Singapore



No.1 Incontinence⁴





Notes:

- 1. Kantar, value share in 2022 (P1-P12)
- 2. Nielsen, value share YTD Nov 2022
- 3. Nielsen, volume share YTD Nov 2022
- 4. Internal estimates, value share, YTD Nov 2022
- 5. Kantar, value share in YTD P12 2022





(HK\$M)	2018	2019	2020	2021	2022
Revenue	14,879	16,074	16,512	18,676	19,418
Growth at constant exchange rate	+7.8%	+11.6%	+3.7%	+7.0%	+8.1%
Gross profit	4,187	4,985	6,223	6,596	5,483
Gross margin	28.1%	31.0%	37.7%	35.3%	28.2%
Operating profit	1,020	1,570	2,453	2,043	807
Operating margin	6.9%	9.8%	14.9%	10.9%	4.2%
EBITDA	1,962	2,678	3,601	3,292	2,104
EBITDA margin	13.2%	16.7%	21.8%	17.6%	10.8%
Net profit	649	1,138	1,874*	1,638	706
Net margin	4.4%	7.1%	11.4%	8.8%	3.6%
Basic EPS (HK\$ cents)	54.4	95.3	156.5	136.5	58.7
Proposed total dividend per share (HK\$ cents)	20.0	28.0	47.0	50.0	40.0^

^{*2020} net profit without subsidy was HK\$1,771 million

[^] Including HK\$ 10.0 cents special portion of the dividend for 15th year listing anniversary

Q&A

Thank you!

Healthy Lifestyle Starts with Vinda



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